ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST) IN BANKRUPTCY AND INSOLVENCY

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF NATIONAL TRAFFIC SAFETY MANAGEMENT INC., IN THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO

MOTION RECORD (Returnable April 16, 2024)

Date: April 12, 2024 CHAITONS LLP

5000 Yonge Street, 10th Floor Toronto, Ontario M2N 7E9

Harvey Chaiton (LSO #21592F)

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E-mail: harvey@chaitons.com

Laura Culleton (LSO #82428R)

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Lawyers for National Traffic Safety Management Inc.

TO: SERVICE LIST

SERVICE LIST

CILATEONICIA		
CHAITONS LLP	TDB RESTRUCTURING LIMITED	
5000 Yonge Street, 10 th Floor	11 King Street West, Suite 700	
Toronto, ON M2N 7E9	Toronto, ON M5H 4C7	
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	Jeff Berger	
Laura Culleton	Email: jberger@tdbadvisory.ca	
Tel (416) 218-1128		
Email: <u>LauraC@chaitons.com</u>	Proposal Trustee	
Lawyers for National Traffic Safety		
Management Inc.		
1555207 ONTARIO INC.	Betty Copeland	
10 Milner Business Court #348	219 Dunvegan Road	
Scarborough ON M1B 3C6	Toronto ON M5P 2P3	
PPSA Registrant	PPSA Registrant	
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ROYAL BANK OF CANADA	J9 INVESTMENTS INC.	
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ROYAL BANK OF CANADA 2 Bloor St. East, 2nd Floor	J9 INVESTMENTS INC. 10 Milner Business Court #348	
ROYAL BANK OF CANADA 2 Bloor St. East, 2nd Floor Toronto ON M4W 1A8	J9 INVESTMENTS INC. 10 Milner Business Court #348 Scarborough ON M1B 3C6	
ROYAL BANK OF CANADA 2 Bloor St. East, 2nd Floor Toronto ON M4W 1A8	J9 INVESTMENTS INC. 10 Milner Business Court #348 Scarborough ON M1B 3C6 Janine Grossman	
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ROYAL BANK OF CANADA 2 Bloor St. East, 2nd Floor Toronto ON M4W 1A8	J9 INVESTMENTS INC. 10 Milner Business Court #348 Scarborough ON M1B 3C6 Janine Grossman Email: j9palace@gmail.com	
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ROYAL BANK OF CANADA 2 Bloor St. East, 2nd Floor Toronto ON M4W 1A8 PPSA Registrant MERCEDES-BENZ FINANCIAL SERVICES CANADA CORPORATION and DAIMLER	J9 INVESTMENTS INC. 10 Milner Business Court #348 Scarborough ON M1B 3C6 Janine Grossman Email: j9palace@gmail.com PPSA Registrant EMKAY CANADA LEASING CORP. 55 Standish Court, Suite 440	
ROYAL BANK OF CANADA 2 Bloor St. East, 2nd Floor Toronto ON M4W 1A8 PPSA Registrant MERCEDES-BENZ FINANCIAL SERVICES CANADA CORPORATION and DAIMLER TRUCK FINANCIAL	J9 INVESTMENTS INC. 10 Milner Business Court #348 Scarborough ON M1B 3C6 Janine Grossman Email: j9palace@gmail.com PPSA Registrant EMKAY CANADA LEASING CORP. 55 Standish Court, Suite 440	
ROYAL BANK OF CANADA 2 Bloor St. East, 2nd Floor Toronto ON M4W 1A8 PPSA Registrant MERCEDES-BENZ FINANCIAL SERVICES CANADA CORPORATION and DAIMLER TRUCK FINANCIAL 2680 Matheson Blvd. East, Suite 500	J9 INVESTMENTS INC. 10 Milner Business Court #348 Scarborough ON M1B 3C6 Janine Grossman Email: j9palace@gmail.com PPSA Registrant EMKAY CANADA LEASING CORP. 55 Standish Court, Suite 440 Mississauga ON L5R 4B2	
ROYAL BANK OF CANADA 2 Bloor St. East, 2nd Floor Toronto ON M4W 1A8 PPSA Registrant MERCEDES-BENZ FINANCIAL SERVICES CANADA CORPORATION and DAIMLER TRUCK FINANCIAL 2680 Matheson Blvd. East, Suite 500	J9 INVESTMENTS INC. 10 Milner Business Court #348 Scarborough ON M1B 3C6 Janine Grossman Email: j9palace@gmail.com PPSA Registrant EMKAY CANADA LEASING CORP. 55 Standish Court, Suite 440 Mississauga ON L5R 4B2	

DEPARTMENT OF JUSTICE

Tax Law Services Division 120 Adelaide Street West, Suite 400 Toronto, Ontario M5H 1T1

AGC-PGC.Toronto-Tax-Fiscal@justice.gc.ca

Lawyers for Canada Revenue Agency

HIS MAJESTY THE KING IN RIGHT OF THE PROVINCE OF ONTARIO AS REPRESENTED BY THE MINISTER OF FINANCE

Insolvency Unit 33 King Street West, 6th Floor Oshawa, Ontario L1H 8H5

Email: insolvency.unit@ontario.ca

EMAIL ADDRESSES:

<u>btannenbaum@tdbadvisory.ca</u>; <u>jberger@tdbadvisory.ca</u>; <u>j9palace@gmail.com</u>; <u>Harvey@chaitons.com</u>; <u>LauraC@chaitons.com</u>; <u>AGC-PGC.Toronto-Tax-Fiscal@justice.gc.ca</u>; insolvency.unit@ontario.ca;

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST) IN BANKRUPTCY AND INSOLVENCY

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF NATIONAL TRAFFIC SAFETY MANAGEMENT INC., IN THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO

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2	Affidavit of Michael Spencley sworn April 11, 2024
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В	PPSA search results as of March 31, 2024 against National Traffic Safety Management Inc.
C	DIP Term Sheet
3	First Report of TDB Restructuring Limited dated April 11, 2024
A	Certificate of Filing
В	Cash Flow Forecast
C	J9 Term Sheet

TAB 1

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST) IN BANKRUPTCY AND INSOLVENCY

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF NATIONAL TRAFFIC SAFETY MANAGEMENT INC., IN THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO

NOTICE OF MOTION (Returnable April 16, 2024)

National Traffic Safety Management Inc. (the "Company") will make a motion to a Judge of the Commercial List on Tuesday, April 16, 2024, at 12:00 p.m., or as soon after that time as the motion can be heard, via Zoom videoconference.

PROPOSED METHOD OF HEARING: The motion is to be heard orally via videoconference.

THE MOTION IS FOR:

- 1. an Order approving the Interim DIP Facility and granting the DIP Charge in favour of J9

 Investments Inc.: and
- 2. such other relief as the Company may request and the Court may deem appropriate.

THE GROUNDS FOR THE MOTION ARE:

Overview of the Company and Business

- 3. The Company is a private company incorporated under the Ontario *Business Corporations*Act, R.S.O. 1990, c. B. 16 with its registered head office located in Toronto, Ontario.
- 4. The Company is in the business of providing end-to-end traffic management solutions including traffic management solutions to ensure construction and infrastructure workers are safe at job sites. The Company operates throughout the province of Ontario.
- 5. The Company currently has 3 long-term multi-year projects with Aecon, Ellis-Don and West Quarter to provide traffic control services. In addition to these long-term projects, the Company has several short-term projects (lasting a year or less). The Company usually has 4-8 of these short-term projects going on at any one time.

Employees

6. The Company currently employs approximately 25 employees. Of these employees, 5 are non-unionized. All of the Company's employees are paid on an hourly basis. The Company does not have any salaried employees.

The Company's Creditors

- 7. The Company currently has several registrations against it that were registered pursuant to the Personal Property Security Registration System in Ontario ("**PPRS**") as of March 31, 2024 as follows:
 - (a) Neli Financial Incorporated registered a financing statement on June 22, 2018, listing collateral classified as "inventory", "equipment", "accounts", "other" and

- "motor vehicle included" in respect of certain vehicles and freightliners. The amount owing to Neli Financial Incorporated in connection with this registration has been paid off in full;
- (b) Mercedes-Benz Financial Services Canada Corporation registered a financing statement of July 5, 2019 listing collateral classified as "equipment", "other" and "motor vehicle included" in respect of certain motor vehicles and related equipment financed by Mercedes-Benz;
- (c) J9 Investments Ltd. registered a financing statement on July 23, 2020 listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included". J9 Investments Ltd. is owed \$807,000 in respect of a secured loan;
- (d) Royal Bank of Canada registered a financing statement on May 6, 2021 listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included". Royal Bank is owed \$199,000 secured in respect of a Highly Affected Sectors Credit Availability Program ("HASCAP") loan;
- (e) 1555207 Ontario Inc. registered a financing statement on February 7, 2022 listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included" 1555207 Ontario Inc. is owed \$335,000;
- (f) Betty Copeland registered a financing statement on April 17, 2023 listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle

included". Betty Copeland is owed \$200,000 in respect of a secured loan. Ms. Copeland is also owed approximately \$77,000 in unsecured debt.

Current Financial Position

- 8. The Company has suffered financially in the following respects:
 - a) working condition constraints from the covid-19 pandemic significantly reduced sales for 2021-2022; and
 - b) the diversion of approximately \$2,000,000 in sales and other assets by the Company's former Vice-President Operations, and his operations manager to a new company. Both are currently being investigated by Niagara Police Services.
- 9. The Company is addressing these financial challenges by hiring a new commissioned, Sales Onboarding Manager. The Company has also offered a commission referral policy for all National employees as a way to incentivize current employees to stay with the business.
- 10. Despite these measures, the Company has incurred losses since the start of fiscal 2024, totalling approximately \$200,000.
- 11. The Company currently owes a total of \$2,406,000 in secured debt and \$4,753,627.39 in unsecured debt.
- 12. Within the past two weeks, the Company was engaged by:

- (a) the City of Hamilton to provide traffic services; and
- (b) Aecon to provide traffic safety services at the Eglington Crosstown LRT project.

The NOI Proceeding

13. On April 5, 2024 (the "**Filing Date**"), the Company filed a Notice of Intention to File a Proposal ("**NOI**") under the Bankruptcy and Insolvency Act (the "**NOI Proceeding**"). The NOI filing was necessary to provide stability to the allow the Company to restructure. TDB Restructuring Inc. is the trustee in the NOI Proceeding ("**Proposal Trustee**").

DIP Financing

- 14. The Company has received a term sheet for debtor-in-possession ("**DIP**") financing from a third party lender. The proposed terms pursuant to the term sheet are acceptable to the Company and the third party lender is in the process of completing its due diligence.
- 15. In the meantime, the Company requires additional funds to pay critical operating expenses including: payroll, fuel and rent.
- 16. J9 Investments Inc. has agreed to provide bridge DIP financing (the "Interim DIP Loan") which is to be repaid once the third party lender completes its due diligence, and the DIP Facility from the third party lender is approved by the Court and becomes available to the Company.
- 17. The Company will have no prospect of making a viable proposal or paying its critical operating expenses if it does not obtain the contemplated financing.

General

18. Sections 50.6, and 183 of the BIA.

19. Rules 1.04, 1.05, 2.03, 3.02 and 37 of the *Rules of Civil Procedure*, R.R.O. 1990, Reg. 194,

as amended.

20. Such further and other grounds as counsel for the Plaintiff may advise and this Honourable

Court may permit.

THE FOLLOWING DOCUMENTARY EVIDENCE will be used at the hearing of the

motion:

1. the Affidavit of Michael Spencley sworn April 11, 2024 and the exhibits thereto;

2. the First Report and the appendices thereto; and

3. such further and other materials as counsel may advise and this Honourable Court may

permit.

Date: April 11, 2024

CHAITONS LLP

5000 Yonge Street, 10th Floor Toronto, Ontario M2N 7E9

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E-mail: harvey@chaitons.com

Laura Culleton (LSO #82428R)

Tel: (416) 218-1128

E-mail: <u>laurac@chaitons.com</u>

Lawyers for National Traffic Safety

Management Inc.

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF NATIONAL TRAFFIC SAFETY MANAGEMENT INC., IN THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO

Estate/Court File No. 31-3064916

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST) IN BANKRUPTCY AND INSOLVENCY

Proceedings commenced at TORONTO

NOTICE OF MOTION (RETURNABLE APRIL 16, 2024)

CHAITONS LLP

5000 Yonge Street, 10th Floor Toronto, ON M2N 7E9

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Tel: (416) 218-1129

Email: harvey@chaitons.com

Laura Culleton (LSO #82428R)

Tel: (416) 218-1128

Email: <u>laurac@chaitons.com</u>

Lawyers for National Traffic Safety Management Inc.

TAB 2

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST) IN BANKRUPTCY AND INSOLVENCY

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF NATIONAL TRAFFIC SAFETY MANAGEMENT INC. IN THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO

AFFIDAVIT OF MICHAEL SPENCLEY (sworn April 11, 2024)

- I, Michael Spencley, of the City of Toronto, in the Province of Ontario, MAKE OATH AND SAY AS FOLLOWS:
- 1. I am the President and Chief Executive Officer of National Traffic Safety Management Inc. (the "Company"). As such, I have knowledge of the matters to which I depose in this affidavit, save and except for such facts or matters which are stated to be based on information and belief, and where so stated, I believe same to be true.
- 2. This affidavit is sworn in support of a motion by the Company seeking an order approving the DIP Facility and granting the DIP Charge in favour of J9 Investments Inc.

OVERVIEW OF THE COMPANY AND OPERATIONS

The Company

3. The Company is a private company incorporated under the Ontario *Business Corporations*Act whose registered head office is located in Toronto, Ontario. Attached hereto as **Exhibit "A"**is a copy of the Corporate Profile Search.

The Business

- 4. The Company is in the business of providing end-to-end traffic management solutions including traffic management solutions to ensure construction and infrastructure workers are safe at job sites. The Company operates throughout the province of Ontario.
- 5. The Company currently has 3 long-term multi-year contracts with Aecon, Ellis-Don and West Quarter to provide traffic control services. In addition to these long-term contracts, the Company has several short-term contracts (lasting a year or less). The Company usually has 4-8 of these short-term contracts going on at any one time.

Employees

- 6. The Company currently employs approximately 25 hourly employees. Of these employees, only 5 are non-unionized. The Company also employs 8 salaried employees.
- 7. Unionized employees are members of Laborers' International Union of North America ("LIUNA") and four local branches: Local 837; Local 183; Local 1059 and Local 506. On the 15th day of each month, the Company remits health benefits, pension benefits, 10% vacation pay and administrative fees to the respective Local, in arrears. Union dues are deducted from the wages of each employee and are remitted to the corresponding Local.
- 8. For the past two months, the Company's weekly payroll for its hourly employees has been approximately \$20,000 to \$25,000. As the Company enters its busier time of year, it anticipates this payroll will increase to approximately \$80,000 per week. The Company's payroll for its salaried employees is \$30,000, and is due every two weeks.

THE COMPANY'S CREDITORS

PPSA Registrations

9. I am advised by the Company's insolvency counsel, Chaitons LLP, that a search of the Personal Property Security Registration System in Ontario ("**PPRS**") as of March 31, 2024 shows that there are registrations against the Company as follows:

- (a) Neli Financial Incorporated registered a financing statement on June 22, 2018, listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included" in respect of certain vehicles and freightliners. The amount owing to Neli Financial Incorporated in connection with this registration has been paid off in full;
- (b) Mercedes-Benz Financial Services Canada Corporation registered a financing statement of July 5, 2019 listing collateral classified as "equipment", "other" and "motor vehicle included" in respect of certain motor vehicles and related equipment financed by Mercedes-Benz;
- (c) J9 Investments Ltd. registered a financing statement on July 23, 2020 listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included". J9 Investments Ltd. is owed \$807,000 in respect of a secured loan;
- (d) Royal Bank of Canada registered a financing statement on May 6, 2021 listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included". Royal Bank is owed \$199,000 secured in respect of a Highly Affected Sectors Credit Availability Program ("HASCAP") loan;
- (e) 1555207 Ontario Inc. registered a financing statement on February 7, 2022 listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included" 1555207 Ontario Inc. is owed \$335,000;
- (f) Betty Copeland registered a financing statement on April 17, 2023 listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included". Betty Copeland is owed \$200,000 in respect of a secured loan. Ms. Copeland is also owed approximately \$77,000 in unsecured debt.

A copy of the PPRS search results is attached hereto as **Exhibit "B"**.

Other Liabilities

- 10. The Company is not current in respect of HST remittances. Approximately \$1,000,000 is owed to Canada Revenue Agency for HST arrears.
- 11. The Company owes \$17,000 to LIUNA Local 837 in respect of unremitted union dues.
- 12. The Company is current in respect of source deduction remittances.

CURRENT FINANCIAL POSITION

- 13. The Company has suffered financially in the following respects:
 - (a) working condition constraints from the Covid-19 pandemic significantly reduced sales for 2021-2022; and
 - (b) the diversion of approximately \$2,000,000 in sales and other assets by the Company's former Vice-President Operations, and his operations manager to a new company. Both are currently being investigated by Niagara Police Services.
- 14. The Company is addressing these financial challenges by hiring a new commissioned, Sales Onboarding Manager. The Company has also offered a commission referral policy for all National employees as a way to incentivize current employees to stay with the business.
- 15. Despite these measures, the Company has incurred losses since the start of fiscal 2024, totalling approximately \$200,000. The Company's year end loss for 2023 is estimated to be \$500,000.
- 16. The Company currently owes a total of \$2,406,000 in secured debt and \$4,753,627.39 in unsecured debt.
- 17. Within the past two weeks, the Company was engaged by:
 - (a) the City of Hamilton to provide traffic services; and
 - (b) Aecon to provide traffic safety services at the Eglington Crosstown LRT project.

THE NOI PROCEEDING

- 18. As a result of the Company's financial difficulties, on April 5, 2024 (the "Filing Date"), the Company filed a Notice of Intention to File a Proposal ("NOI") under the Bankruptcy and Insolvency Act (the "NOI Proceeding"). The NOI filing was necessary to provide stability to the allow the Company to restructure.
- 19. TDB Restructuring Limited ("**TDB**") is the trustee in the NOI Proceeding (the "**Proposal Trustee**").

Cash Flows

- 20. The Proposal Trustee has assisted the Company in preparing a cash flow forecast (the "Cash Flow Forecast") which sets out projected cash flows for the period ending July 5, 2024, 2024 (the "Cash Flow Period"), a copy of which I understand will be filed with the Court by the Trustee in connection with the Company's motion.
- 21. As set out in the Cash Flow Forecast, the Company is expected to have sufficient liquidity to operate to the end of the Cash Flow Period provided that it has access to interim financing. As reflected in the Cash Flow Forecast, without interim financing, the Company will run out of money by the week of April 15, 2024.

DIP and Interim Financing

- 22. I have reviewed a term sheet for debtor-in-possession ("**DIP**") financing from a third party lender. The proposed terms pursuant to the term sheet are acceptable to the Company.
- 23. The proposed DIP lender is completing its due diligence process.
- 24. In the meantime, the Company requires additional funds to pay critical operating expenses including: payroll, fuel and rent.
- 25. J9 Investments Inc., an investor in the Company, has agreed to provide bridge DIP financing (the "**Interim DIP Loan**") which is to be repaid once the third party lender completes its due diligence, and the DIP facility from the third party lender is approved by the Court and

becomes available to the Company. A copy of the term sheet in respect of the Interim DIP Loan is attached hereto as **Exhibit "C"**.

26. The material terms of the Interim DIP Loan are as follows:

Key Terms	Description		
Borrower	National Traffic Safety Management Inc.		
Lender	J9 Investments Inc.		
Facility	A super-priority, debtor-in-possession non-revolving demand credit facility up to a maximum principal amount of one hundred fifty thousand dollars \$150,000 (the "Facility").		
Interest Rate	Interest on the principal amount of the Facility outstanding from time to time shall be calculated at a rate of fifteen percent (15%) per annum, which interest shall be calculated on the daily outstanding balance owing under the Facility, not in advance, and shall accrue and be paid on the Maturity Date.		
Facility Fee	A Facility fee equal to \$7,500, which shall be fully earned Court approval of this Term Sheet, and secured by the Interim Financing Charge, shall be due and payable on the Maturity Date.		
Repayment	The Borrower shall repay all principal, interest, fees and other amounts owing under the Facility on the earlier of (the "Maturity Date"): (i) demand; (ii) the date the Facility is refinanced; (iii) the day on which the stay of proceedings has been terminated; (iv) the date on which the Borrower becomes bankrupt. The Borrower is entitled to repay all or any part of the Facility at any time without notice or penalty.		

27. There is a serious risk that the Company will not be able to provide safety services or a viable proposal if it does not receive interim financing. Employees may seek alternative employment if they are not paid on a timely basis.

SWORN remotely by Michael Spencley of the City of Toronto in the Regional Municipality of the Metropolitan of Toronto, before me at the City of Toronto in the Regional Municipality of Metropolitan Toronto, on April 11, 2024 in accordance with O. Reg. 431/20, Administering Oath or Declaration Remotely.

Commissioner for Taking Affidavits
(or as may be)

Michael Spencley

THIS IS EXHIBIT "A" TO THE AFFIDAVIT OF MICHAEL SPENCLEY SWORN BEFORE ME THIS 11TH DAY OF APRIL, 2024

A Commissioner etc.



Ministry of Public and Business Service Delivery

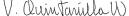
Profile Report

NATIONAL TRAFFIC SAFETY MANAGEMENT INC. as of April 01, 2024

Act
Type
Name
Ontario Corporation Number (OCN)
Governing Jurisdiction
Status
Date of Incorporation
Registered or Head Office Address

Business Corporations Act
Ontario Business Corporation
NATIONAL TRAFFIC SAFETY MANAGEMENT INC.
2555012
Canada - Ontario
Active
January 06, 2017
150 Bridgeland Avenue, 206, Toronto, Ontario, M6A 1Z5, Canada

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.



Director/Registrar

Active Director(s)

Resident Canadian

Resident Canadian

Resident Canadian

Minimum Number of Directors

Maximum Number of Directors

Name ROBERT DIXON

Address for Service 150 Bridgeland Avenue, 202, Toronto, Ontario, M6A 1Z5,

Canada Yes

10

Date Began January 01, 2019

Name ALLAN S. GROSSMAN

Address for Service 150 Bridgeland Avenue, 202, Toronto, Ontario, M6A 1Z5,

Canada Yes

Date Began January 06, 2017

Name MICHAEL SPENCLEY

Address for Service 150 Bridgeland Avenue, 202, Toronto, Ontario, M6A 1Z5,

Canada Yes

Date Began January 06, 2017

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Clumtarilla W.

Director/Registrar

Active Officer(s)

Name Position

Address for Service

Date Began

Name Position

Address for Service

Date Began

Name Position

Address for Service

Date Began

Name Position

Address for Service

Date Began

ROBERT DIXON

Chief Operating Officer

150 Bridgeland Avenue, 202, Toronto, Ontario, M6A 1Z5,

Canada

January 01, 2019

ALLAN S. GROSSMAN

Treasurer

150 Bridgeland Avenue, 202, Toronto, Ontario, M6A 1Z5,

Canada

January 01, 2019

MICHAEL SPENCLEY

Chief Executive Officer

150 Bridgeland Avenue, 202, Toronto, Ontario, M6A 1Z5,

Canada

January 01, 2019

MICHAEL SPENCLEY

President

150 Bridgeland Avenue, 202, Toronto, Ontario, M6A 1Z5,

Canada

January 06, 2017

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintariella W.

Director/Registrar

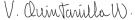
Corporate Name History

Name Effective Date

Previous Name Effective Date NATIONAL TRAFFIC SAFETY MANAGEMENT INC. May 18, 2017

NATIONAL ROAD AND TRAFFIC SAFETY INC. January 06, 2017

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

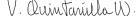


Director/Registrar

Active Business Names

This corporation does not have any active business names registered under the Business Names Act in Ontario.

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

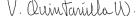


Director/Registrar

Expired or Cancelled Business Names

This corporation does not have any expired or cancelled business names registered under the Business Names Act in Ontario.

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.



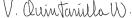
Director/Registrar

Document List

Filing Name	Effective Date
Archive Document Package	February 02, 2024
CIA - Notice of Change PAF: KATHLEEN SKERRETT - OTHER	July 30, 2021
Annual Return - 2019 PAF: ALLAN GROSSMAN - DIRECTOR	February 28, 2021
Annual Return - 2018 PAF: ALLAN GROSSMAN - DIRECTOR	November 17, 2019
Annual Return - 2017 PAF: ALLAN GROSSMAN - DIRECTOR	November 10, 2019
BCA - Articles of Amendment	December 27, 2018
BCA - Articles of Amendment	May 18, 2017
CIA - Initial Return PAF: ALLAN GROSSMAN - DIRECTOR	April 10, 2017
BCA - Articles of Incorporation	January 06, 2017

All "PAF" (person authorizing filing) information is displayed exactly as recorded in the Ontario Business Registry. Where PAF is not shown against a document, the information has not been recorded in the Ontario Business Registry.

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.



Director/Registrar

THIS IS EXHIBIT "B" TO THE AFFIDAVIT OF MICHAEL SPENCLEY SWORN BEFORE ME THIS 11TH DAY OF APRIL, 2024

A Commissioner etc.



PERSONAL PROPERTY SECURITY REGISTRATION SYSTEM (ONTARIO) ENQUIRY RESULTS

Prepared for : Chaitons LLP (ADP) - Antoinette De Pinto

Reference : 86209
Docket : 86209
Search ID : 966766

Date Processed: 4/1/2024 8:39:20 AM
Report Type: PPSA Electronic Response

Search Conducted on : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

Search Type : Business Debtor

DISCLAIMER :

This report has been generated using data provided by the Personal Property Registration Branch, Ministry of Government Services, Government of Ontario. No liability is undertaken regarding its correctness, completeness, or the interpretation and use that are made of it.

THIS IS TO CERTIFY THAT A SEARCH HAS BEEN MADE IN THE RECORDS OF THE CENTRAL OFFICE OF THE PERSONAL PROPERTY SECURITY SYSTEM IN RESPECT OF THE FOLLOWING:

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

RESPONSE CONTAINS: APPROXIMATELY 6 FAMILIES and 22 PAGES.

THE SEARCH RESULTS MAY INDICATE THAT THERE ARE SOME REGISTRATIONS WHICH SET OUT A BUSINESS DEBTOR NAME WHICH IS SIMILAR TO THE NAME IN WHICH YOUR ENQUIRY WAS MADE. IF YOU DETERMINE THAT THERE ARE OTHER SIMILAR BUSINESS DEBTOR NAMES, YOU MAY REQUEST THAT ADDITIONAL ENQUIRIES BE MADE AGAINST THOSE NAMES.

THE ABOVE REPORT HAS BEEN CREATED BASED ON THE DATA PROVIDED BY THE PERSONAL PROPERTY REGISTRATION BRANCH, MINISTRY OF CONSUMER AND BUSINESS SERVICES, GOVERNMENT OF ONTARIO. NO LIABILITY IS UNDERTAKEN REGARDING ITS CORRECTNESS, COMPLETENESS, OR THE INTERPRETATION AND USE THAT ARE MADE OF IT.

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 1 OF 6 ENQUIRY PAGE: 1 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

01 CAUTION FILING: PAGE: 001 OF 2 MV SCHEDULE ATTACHED: X REG NUM: 20180622 0901 1590 3009 REG TYP: P PPSA REG PERIOD: 5

02 IND DOB : IND NAME:

03 BUS NAME: NATIONAL ROAD AND TRAFFIC SAFETY LIMITED PARTNERSHIP

OCN :

04 ADDRESS : 150 BRIDGELAND AVENUE, SUITE 202

CITY : TORONTO PROV: ON POSTAL CODE: M6A 1Z5

05 IND DOB : IND NAME:

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

NELI FINANCIAL INCORPORATED

09 ADDRESS : 5734 YONGE STREET, SUITE 400

PROV: ON POSTAL CODE: M2M 4E7 CITY : TORONTO

DATE OF OR NO FIXED MV

GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

10 X X X X X

MODEL YEAR MAKE V.I.N.

4300 4300 1HTMMAAL36H189535 11 2006 INTERNATIONAL 4300

12 2006 INTERNATIONAL 1HTMMAAL86H181169

GENERAL COLLATERAL DESCRIPTION

13

1 4

15

16 AGENT: CHAITONS LLP (DB/42624)

17 ADDRESS : 5000 YONGE STREET, 10TH FLOOR

CITY : TORONTO PROV: ON POSTAL CODE: M2N 7E9

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

FAMILY: 1 OF 6 ENQUIRY PAGE: 2 OF 22

	MAKE =======) (= N STAR FLINER		JM: 20180622 0901 1590 3009
50 2010 DODGE		RPC	1D7RV1GP8A5244508
51 2011 DODGE 52 53 54 55 56		RAM	1D7RV1GT4BS552936

^{***} FOR FURTHER INFORMATION, CONTACT THE SECURED PARTY. ***

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT

FAMILY: 1 OF 6 ENQUIRY PAGE: 3 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE NUMBER 740799027

PAGE TOT REGISTRATION NUM REG TYPE 01 CAUTION : 001 OF 1 MV SCHED: 20180703 1547 1590 3911

21 REFERENCE FILE NUMBER: 740799027

22 AMEND PAGE: NO PAGE: X CHANGE: A AMNDMNT REN YEARS: CORR PER:

23 REFERENCE DEBTOR/ IND NAME:

TRANSFEROR: BUS NAME: NATIONAL ROAD AND TRAFFIC SAFETY LIMITED PART

NERSHIP

25 OTHER CHANGE:

26 REASON: TO ADD MOTOR VEHICLES.

27 /DESCR:

28

02/05 IND/TRANSFEREE:

03/06 BUS NAME/TRFEE:

OCN:

04/07 ADDRESS:

PROV: POSTAL CODE: CITY:

29 ASSIGNOR:

08 SECURED PARTY/LIEN CLAIMANT/ASSIGNEE :

09 ADDRESS :

CITY : PROV : POSTAL CODE :

DATE OF NO FIXED CONS. MV GOODS INVTRY EQUIP ACCTS OTHER INCL AMOUNT MATURITY OR MAT DATE

X X X X X

11 2003 FREIGHTLINER 1FVACXCS43HL67964 M2 12 2004 FREIGHTLINER M2 1FVACXCS64HM37546

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14 15

16 NAME : CHAITONS LLP (DB/42624)

17 ADDRESS : 5000 YONGE STREET, 10TH FLOOR

PROV : ON POSTAL CODE : M2N 7E9 CITY : TORONTO

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT

FAMILY: 1 OF 6 ENQUIRY PAGE: 4 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE NUMBER 740799027

PAGE TOT REGISTRATION NUM REG TYPE 01 CAUTION : 001 OF 1 MV SCHED: 20180704 1033 1590 3967

21 REFERENCE FILE NUMBER : 740799027

22 AMEND PAGE: NO PAGE: X CHANGE: A AMNDMNT REN YEARS: CORR PER:

23 REFERENCE DEBTOR/ IND NAME:

TRANSFEROR: BUS NAME: NATIONAL ROAD AND TRAFFIC SAFETY LIMITED PART

NERSHIP

25 OTHER CHANGE:

26 REASON: TO ADD MOTOR VEHICLE

27 /DESCR:

28

02/05 IND/TRANSFEREE:

03/06 BUS NAME/TRFEE:

OCN:

04/07 ADDRESS:

PROV: POSTAL CODE: CITY:

29 ASSIGNOR:

08 SECURED PARTY/LIEN CLAIMANT/ASSIGNEE :

09 ADDRESS :

CITY : PROV : POSTAL CODE :

DATE OF NO FIXED CONS. MV GOODS INVTRY EQUIP ACCTS OTHER INCL AMOUNT MATURITY OR MAT DATE

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X X X X X X X 8 VER-MAC TC-12 11 2018 VER-MAC F1-TC1248150

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16 NAME : CHAITONS LLP (DB/42624)

17 ADDRESS : 5000 YONGE STREET, 10TH FLOOR

PROV : ON POSTAL CODE : M2N 7E9 CITY : TORONTO

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT

FAMILY: 1 OF 6 ENQUIRY PAGE: 5 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE NUMBER 740799027

PAGE TOT REGISTRATION NUM REG TYPE
01 CAUTION : 001 OF 1 MV SCHED: 20180704 1144 1590 3974

21 REFERENCE FILE NUMBER : 740799027

22 AMEND PAGE: NO PAGE: X CHANGE: A AMNDMNT REN YEARS: CORR PER:

23 REFERENCE DEBTOR/ IND NAME:

TRANSFEROR: BUS NAME: NATIONAL ROAD AND TRAFFIC SAFETY LIMITED PART

NERSHIP

25 OTHER CHANGE:

26 REASON: AMEND BUSINESS DEBTOR ADDRESS.

27 /DESCR:

28

02/05 IND/TRANSFEREE:

03/06 BUS NAME/TRFEE: NATIONAL ROAD AND TRAFFIC SAFETY LIMITED PARTNERSHIP

04/07 ADDRESS: 150 BRIDGELAND AVENUE, SUITE 206

CITY: TORONTO PROV: ON POSTAL CODE: M6A 1Z5

29 ASSIGNOR:

08 SECURED PARTY/LIEN CLAIMANT/ASSIGNEE :

09 ADDRESS :

CITY : PROV : POSTAL CODE :

DATE OF NO FIXED CONS. MV GOODS INVTRY EQUIP ACCTS OTHER INCL AMOUNT MATURITY OR MAT DATE

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16 NAME : CHAITONS LLP (DB/42624)

17 ADDRESS : 5000 YONGE STREET, 10TH FLOOR

CITY : TORONTO PROV: ON POSTAL CODE: M2N 7E9

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT

FAMILY: 1 OF 6 ENQUIRY PAGE: 6 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE NUMBER 740799027

PAGE TOT REGISTRATION NUM REG TYPE

01 CAUTION : 01 OF 001 MV SCHED: 20230331 1734 1590 7316

21 REFERENCE FILE NUMBER : 740799027

22 AMEND PAGE: NO PAGE: CHANGE: B RENEWAL REN YEARS: 5 CORR PER:

23 REFERENCE DEBTOR/ IND NAME:

24 TRANSFEROR: BUS NAME: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

25 OTHER CHANGE:

26 REASON:

27 /DESCR:

28

02/05 IND/TRANSFEREE:

03/06 BUS NAME/TRFEE:

OCN:

04/07 ADDRESS:

CITY: PROV: POSTAL CODE:

29 ASSIGNOR:

08 SECURED PARTY/LIEN CLAIMANT/ASSIGNEE :

09 ADDRESS :

CITY : PROV : POSTAL CODE :

CONS. MV DATE OF NO FIXED GOODS INVTRY EQUIP ACCTS OTHER INCL AMOUNT MATURITY OR MAT DATE

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16 NAME : CHAITONS LLP (DB/42624)

17 ADDRESS : 5000 YONGE STREET, 10TH FLOOR

CITY : TORONTO PROV : ON POSTAL CODE : M2N 7E9

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT

FAMILY: 1 OF 6 ENQUIRY PAGE: 7 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE NUMBER 740799027

PAGE TOT REGISTRATION NUM REG TYPE

01 CAUTION : 01 OF 001 MV SCHED: 20230331 1734 1590 7318

21 REFERENCE FILE NUMBER : 740799027

22 AMEND PAGE: NO PAGE: CHANGE: B RENEWAL REN YEARS: 5 CORR PER:

23 REFERENCE DEBTOR/ IND NAME:

24 TRANSFEROR: BUS NAME: NATIONAL ROAD AND TRAFFIC SAFETY LIMITED PART

NERSHIP

25 OTHER CHANGE:

26 REASON:

27 /DESCR:

28

02/05 IND/TRANSFEREE:

03/06 BUS NAME/TRFEE:

OCN:

04/07 ADDRESS:

CITY: PROV: POSTAL CODE:

29 ASSIGNOR:

08 SECURED PARTY/LIEN CLAIMANT/ASSIGNEE :

09 ADDRESS :

CITY : PROV : POSTAL CODE :

CONS. MV DATE OF NO FIXED GOODS INVTRY EQUIP ACCTS OTHER INCL AMOUNT MATURITY OR MAT DATE

10

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14

16 NAME : CHAITONS LLP (DB/42624)

17 ADDRESS : 5000 YONGE STREET, 10TH FLOOR

CITY : TORONTO PROV : ON POSTAL CODE : M2N 7E9

END OF FAMILY

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 2 OF 6 ENQUIRY PAGE: 8 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

00 FILE NUMBER : 753057297 EXPIRY DATE : 05JUL 2026 STATUS :

01 CAUTION FILING: PAGE: 001 OF 9 MV SCHEDULE ATTACHED: REG NUM: 20190705 1437 1532 3761 REG TYP: P PPSA REG PERIOD: 07

02 IND DOB : IND NAME:

03 BUS NAME: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

OCN :

04 ADDRESS : 150 BRIDGELAND AVENUE

CITY : TORONTO PROV: ON POSTAL CODE: M6A1Z5

05 IND DOB : IND NAME:

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

MERCEDES-BENZ FINANCIAL SERVICES CANADA CORPORATION

09 ADDRESS : 2680 MATHESON BLVD. E. STE 500

CITY : MISSISSAUGA PROV: ON POSTAL CODE: L4W0A5

MV DATE OF OR NO FIXED

GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

10 X X X

YEAR MAKE MODEL V.I.N.

M2106 11 2020 FREIGHTLINER 3ALACWFC7LDLU3033

12 2020 FREIGHTLINER M2106 3ALACWFC8LDLU3039

GENERAL COLLATERAL DESCRIPTION

13 INCLUDES 1-2020 SOLARTECH ARROW BOARD, SERIAL NUMBER 580057, INCLUDES

14 1-2020 ROYAL FLATBED BODY, SERIAL NUMBER 303, INCLUDES 1-2020

15 VERDEGRO ATTENUATOR, SERIAL NUMBER 2019-0015 INCLUDES 1-2020

16 AGENT: D + H LIMITED PARTNERSHIP

17 ADDRESS : 2 ROBERT SPECK PARKWAY, 15TH FLOOR

CITY : MISSISSAUGA PROV: ON POSTAL CODE: L4Z 1H8

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 2 OF 6 ENQUIRY PAGE: 9 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

PAGE: 002 OF 9 MV SCHEDULE ATTACHED: 3761 REG TYP: REG PERIOD: 01 CAUTION FILING :

REG NUM : 20190705 1437 1532 3761 REG TYP:

IND NAME: 02 IND DOB :

03 BUS NAME:

OCN :

04 ADDRESS :

CITY PROV: POSTAL CODE:

IND NAME: 05 IND DOB :

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

DAIMLER TRUCK FINANCIAL

09 ADDRESS : 2680 MATHESON BLVD. E. STE 500

CITY: MISSISSAUGA PROV: ON POSTAL CODE: L4W0A5

MV DATE OF OR NO FIXED GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

10

MODEL YEAR MAKE V.I.N.

M2106 11 2020 FREIGHTLINER 3ALACWFC6LDLU3038 12 2020 FREIGHTLINER M2106 3ALACWFC4LDLU3037

GENERAL COLLATERAL DESCRIPTION

13 SOLARTECH ARROW BOARD, SERIAL NUMBER 580060, INCLUDES 1-2020 ROYAL

14 FLATBED BODY, SERIAL NUMBER 305, INCLUDES 1-2020 VERDEGRO ATTENUATOR,

15 SERIAL NUMBER 2019-0061 INCLUDES 1-2020 SOLARTECH ARROW BOARD,

16 AGENT:

17 ADDRESS :

CITY PROV: POSTAL CODE:

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 2 OF 6 ENQUIRY PAGE: 10 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

PAGE: 003 OF 9 MV SCHEDULE ATTACHED: 3761 REG TYP: REG PERIOD: 01 CAUTION FILING :

REG NUM : 20190705 1437 1532 3761 REG TYP:

IND NAME: 02 IND DOB :

03 BUS NAME:

OCN :

04 ADDRESS :

CITY PROV: POSTAL CODE:

IND NAME: 05 IND DOB :

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

09 ADDRESS :

PROV: POSTAL CODE: CITY :

DATE OF OR NO FIXED MV GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

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MODEL YEAR MAKE V.I.N.

M2106 3ALACWFC2LDLU3036 11 2020 FREIGHTLINER 12 2020 FREIGHTLINER M2106 3ALACWFC0LDLU3035

GENERAL COLLATERAL DESCRIPTION

13 SERIAL NUMBER 580062, INCLUDES 1-2020 ROYAL FLATBED BODY, SERIAL

14 NUMBER 311, INCLUDES 1-2020 VERDEGRO ATTENUATOR, SERIAL NUMBER

15 2019-0017 INCLUDES 1-2020 SOLARTECH ARROW BOARD, SERIAL NUMBER

16 AGENT:

17 ADDRESS :

CITY PROV: POSTAL CODE:

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 2 OF 6 ENQUIRY PAGE: 11 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

PAGE: 004 OF 9 MV SCHEDULE ATTACHED: 3761 REG TYP: REG PERIOD: 01 CAUTION FILING :

REG NUM : 20190705 1437 1532 3761 REG TYP:

IND NAME: 02 IND DOB :

03 BUS NAME:

OCN :

04 ADDRESS :

CITY PROV: POSTAL CODE:

IND NAME: 05 IND DOB :

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

09 ADDRESS :

PROV: POSTAL CODE: CITY :

DATE OF OR NO FIXED MV GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

10

MODEL YEAR MAKE V.I.N.

M2106 11 2020 FREIGHTLINER 3ALACWFC9LDLU3034 12 2020 FREIGHTLINER M2106 3ALACWFC5LDLU3032

GENERAL COLLATERAL DESCRIPTION

13 580061, INCLUDES 1-2020 ROYAL FLATBED BODY, SERIAL NUMBER 312,

14 INCLUDES 1-2020 VERDEGRO ATTENUATOR, SERIAL NUMBER 2019-0019

15 INCLUDES 1-2020 SOLARTECH ARROW BOARD, SERIAL NUMBER 580055, INCLUDES

16 AGENT:

17 ADDRESS :

CITY PROV: POSTAL CODE:

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 2 OF 6 ENQUIRY PAGE: 12 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

PAGE: 005 OF 9 MV SCHEDULE ATTACHED: 3761 REG TYP: REG PERIOD: 01 CAUTION FILING :

REG NUM : 20190705 1437 1532 3761 REG TYP:

IND NAME: 02 IND DOB :

03 BUS NAME:

OCN :

04 ADDRESS :

CITY PROV: POSTAL CODE:

05 IND DOB : IND NAME:

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

09 ADDRESS :

PROV: POSTAL CODE: CITY :

DATE OF OR NO FIXED MV GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

10

MODEL V.I.N. YEAR MAKE

11 2020 FREIGHTLINER M2106 3ALACWFC4LDLU3040

GENERAL COLLATERAL DESCRIPTION

13 1-2020 ROYAL FLATBED BODY, SERIAL NUMBER 302, INCLUDES 1-2020

14 VERDEGRO ATTENUATOR, SERIAL NUMBER 2019-0065 INCLUDES 1-2020

15 SOLARTECH ARROW BOARD, SERIAL NUMBER 580056, INCLUDES 1-2020 ROYAL

16 AGENT:

17 ADDRESS :

CITY : PROV: POSTAL CODE:

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 2 OF 6 ENQUIRY PAGE: 13 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

00 FILE NUMBER : 753057297 EXPIRY DATE : 05JUL 2026 STATUS :

PAGE: 006 OF 9 MV SCHEDULE ATTACHED: 3761 REG TYP: REG PERIOD: 01 CAUTION FILING :

REG NUM : 20190705 1437 1532 3761 REG TYP:

IND NAME: 02 IND DOB :

03 BUS NAME:

OCN :

04 ADDRESS :

CITY PROV: POSTAL CODE:

IND NAME: 05 IND DOB :

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

09 ADDRESS :

PROV: POSTAL CODE: CITY :

MV DATE OF OR NO FIXED GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

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MODEL YEAR MAKE V.I.N.

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GENERAL COLLATERAL DESCRIPTION

13 FLATBED BODY, SERIAL NUMBER 291, INCLUDES 1-2020 VERDEGRO ATTENUATOR,

14 SERIAL NUMBER 2019-0016 INCLUDES 1-2020 SOLARTECH ARROW BOARD,

15 SERIAL NUMBER 580058, INCLUDES 1-2020 ROYAL FLATBED BODY, SERIAL

16 AGENT:

17 ADDRESS :

CITY PROV: POSTAL CODE:

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 2 OF 6 ENQUIRY PAGE: 14 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

PAGE: 007 OF 9 MV SCHEDULE ATTACHED: 3761 REG TYP: REG PERIOD: 01 CAUTION FILING :

REG NUM : 20190705 1437 1532 3761 REG TYP:

IND NAME: 02 IND DOB :

03 BUS NAME:

OCN :

04 ADDRESS :

CITY PROV: POSTAL CODE:

IND NAME: 05 IND DOB :

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

09 ADDRESS :

PROV: POSTAL CODE: CITY :

MV DATE OF OR NO FIXED GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

10

MODEL YEAR MAKE V.I.N.

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GENERAL COLLATERAL DESCRIPTION

13 NUMBER 304, INCLUDES 1-2020 VERDEGRO ATTENUATOR, SERIAL NUMBER

14 2019-0014 INCLUDES 1-2020 SOLARTECH ARROW BOARD, SERIAL NUMBER

15 580059, INCLUDES 1-2020 ROYAL FLATBED BODY, SERIAL NUMBER 282,

16 AGENT:

17 ADDRESS :

CITY PROV: POSTAL CODE:

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 2 OF 6 ENQUIRY PAGE: 15 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

00 FILE NUMBER : 753057297 EXPIRY DATE : 05JUL 2026 STATUS :

PAGE: 008 OF 9 MV SCHEDULE ATTACHED: 3761 REG TYP: REG PERIOD: 01 CAUTION FILING :

REG NUM : 20190705 1437 1532 3761 REG TYP:

IND NAME: 02 IND DOB :

03 BUS NAME:

OCN :

04 ADDRESS :

PROV: POSTAL CODE: CITY

IND NAME: 05 IND DOB :

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

09 ADDRESS :

PROV: POSTAL CODE: CITY :

MV DATE OF OR NO FIXED GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

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MODEL YEAR MAKE V.I.N.

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GENERAL COLLATERAL DESCRIPTION

13 INCLUDES 1-2020 VERDEGRO ATTENUATOR, SERIAL NUMBER 2019-0154

14 INCLUDES 1-2020 SOLARTECH ARROW BOARD, SERIAL NUMBER 580054, INCLUDES

15 1-2020 ROYAL FLATBED BODY, SERIAL NUMBER 310, INCLUDES 1-2020

16 AGENT:

17 ADDRESS :

CITY PROV: POSTAL CODE:

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 2 OF 6 ENQUIRY PAGE: 16 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

00 FILE NUMBER : 753057297 EXPIRY DATE : 05JUL 2026 STATUS :

PAGE: 009 OF 9 MV SCHEDULE ATTACHED: 3761 REG TYP: REG PERIOD: 01 CAUTION FILING :

REG NUM : 20190705 1437 1532 3761 REG TYP:

02 IND DOB : IND NAME:

03 BUS NAME:

OCN :

04 ADDRESS :

CITY PROV: POSTAL CODE:

IND NAME: 05 IND DOB :

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

09 ADDRESS :

PROV: POSTAL CODE: CITY :

MV DATE OF OR NO FIXED GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

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MODEL YEAR MAKE V.I.N.

11

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GENERAL COLLATERAL DESCRIPTION

13 VERDEGRO ATTENUATOR, SERIAL NUMBER 2019-0018

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16 AGENT:

17 ADDRESS :

CITY : PROV: POSTAL CODE:

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT

FAMILY: 2 OF 6 ENQUIRY PAGE: 17 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE NUMBER 753057297

PAGE TOT REGISTRATION NUM REG TYPE 01 CAUTION : 001 OF 1 MV SCHED: 20210601 1719 1532 7953

21 REFERENCE FILE NUMBER: 753057297

22 AMEND PAGE: NO PAGE: CHANGE: F PRT DSC REN YEARS: CORR PER:

23 REFERENCE DEBTOR/ IND NAME:

TRANSFEROR: BUS NAME: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

25 OTHER CHANGE:

26 REASON:

27 /DESCR:

28

02/05 IND/TRANSFEREE:

03/06 BUS NAME/TRFEE:

OCN:

04/07 ADDRESS:

PROV: POSTAL CODE: CITY:

29 ASSIGNOR:

08 SECURED PARTY/LIEN CLAIMANT/ASSIGNEE :

09 ADDRESS :

CITY : PROV : POSTAL CODE :

DATE OF NO FIXED CONS. MV GOODS INVTRY EQUIP ACCTS OTHER INCL AMOUNT MATURITY OR MAT DATE

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11 2020 FREIGHTLINER M2106 3ALACWFC7LDLU3033

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16 NAME : D + H LIMITED PARTNERSHIP

17 ADDRESS : 2 ROBERT SPECK PARKWAY, 15TH FLOOR

CITY : MISSISSAUGA PROV : ON POSTAL CODE : L4Z 1H8

END OF FAMILY

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 3 OF 6 ENQUIRY PAGE: 18 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

00 FILE NUMBER : 764005464 EXPIRY DATE : 23JUL 2025 STATUS :

01 CAUTION FILING : PAGE : 001 OF 1 MV SCHEDULE ATTACHED : REG NUM : 20200723 1225 1590 8033 REG TYP: P PPSA REG PERIOD: 5

02 IND DOB : IND NAME:

03 BUS NAME: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

OCN :

04 ADDRESS : 150 BRIDGELAND AVENUE, SUITE 202

CITY : TORONTO PROV: ON POSTAL CODE: M6A 1Z5

05 IND DOB : IND NAME:

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

J9 INVESTMENTS LTD.

09 ADDRESS: 150 BRIDGELAND AVENUE, SUITE 202

CITY: TORONTO PROV: ON POSTAL CODE: M6A 1Z5

MV DATE OF OR NO FIXED GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

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YEAR MAKE MODEL V.I.N.

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GENERAL COLLATERAL DESCRIPTION

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16 AGENT: GARDINER ROBERTS LLP (KS)

17 ADDRESS : 3600-22 ADELAIDE STREET WEST

CITY : TORONTO PROV: ON POSTAL CODE: M5H 4E3

CONTINUED

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT

FAMILY: 3 OF 6 ENQUIRY PAGE: 19 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE NUMBER 764005464

PAGE TOT REGISTRATION NUM REG TYPE 01 CAUTION : 001 OF 1 MV SCHED: 20220209 1423 1590 7480

21 REFERENCE FILE NUMBER : 764005464

22 AMEND PAGE: NO PAGE: X CHANGE: A AMNDMNT REN YEARS: CORR PER:

23 REFERENCE DEBTOR/ IND NAME:

TRANSFEROR: BUS NAME: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

25 OTHER CHANGE:

26 REASON: TO AMEND THE DEBTOR ADDRESS.

27 /DESCR:

28

02/05 IND/TRANSFEREE:

03/06 BUS NAME/TRFEE: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

04/07 ADDRESS: 150 BRIDGELAND AVENUE, SUITE 206

CITY: TORONTO PROV: ON POSTAL CODE: M6A 1Z5

29 ASSIGNOR:

08 SECURED PARTY/LIEN CLAIMANT/ASSIGNEE :

09 ADDRESS :

CITY : PROV : POSTAL CODE :

DATE OF NO FIXED CONS. MV GOODS INVTRY EQUIP ACCTS OTHER INCL AMOUNT MATURITY OR MAT DATE

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16 NAME : GARDINER ROBERTS LLP (K. SKERRETT)

17 ADDRESS : 3600-22 ADELAIDE STREET WEST

PROV: ON POSTAL CODE: M5H 4E3 CITY : TORONTO

END OF FAMILY

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 4 OF 6 ENQUIRY PAGE: 20 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

00 FILE NUMBER : 772282242 EXPIRY DATE : 06MAY 2026 STATUS :

01 CAUTION FILING: PAGE: 01 OF 001 MV SCHEDULE ATTACHED: REG NUM: 20210506 1933 1531 3451 REG TYP: P PPSA REG PERIOD: 5

02 IND DOB : IND NAME:

03 BUS NAME: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

OCN :

04 ADDRESS : 150 BRIDGELAND AVE, SUITE 206

CITY : 150 BRIDGELAND AVE, SU PROV: ON POSTAL CODE: M6A 1Z5

05 IND DOB : IND NAME:

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

ROYAL BANK OF CANADA

09 ADDRESS : 36 YORK MILLS ROAD, 4TH FLOOR

CITY: TORONTO PROV: ON POSTAL CODE: M2P 0A4

MV DATE OF OR NO FIXED GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

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YEAR MAKE MODEL V.I.N.

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GENERAL COLLATERAL DESCRIPTION

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16 AGENT: CANADIAN SECURITIES REGISTRATION SYSTEMS

17 ADDRESS : 4126 NORLAND AVENUE

CITY : BURNABY PROV: BC POSTAL CODE: V5G 3S8

END OF FAMILY

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 5 OF 6 ENQUIRY PAGE: 21 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

01 CAUTION FILING : PAGE : 001 OF 1 MV SCHEDULE ATTACHED : REG NUM : 20220207 1411 1590 7097 REG TYP: P PPSA REG PERIOD: 5

02 IND DOB : IND NAME:

03 BUS NAME: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

OCN :

04 ADDRESS : 150 BRIDGELAND AVENUE, SUITE 206

CITY : TORONTO PROV: ON POSTAL CODE: M6A 1Z5

05 IND DOB : IND NAME:

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

1555207 ONTARIO INC

09 ADDRESS: 150 BRIDGELAND AVENUE, SUITE 202

CITY: TORONTO PROV: ON POSTAL CODE: M6A 1Z5

MV DATE OF OR NO FIXED GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT

MATURITY MAT DATE

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YEAR MAKE MODEL V.I.N.

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GENERAL COLLATERAL DESCRIPTION

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16 AGENT: GARDINER ROBERTS LLP (K. SKERRETT)

17 ADDRESS : 3600-22 ADELAIDE STREET WEST

CITY : TORONTO PROV: ON POSTAL CODE: M5H 4E3

END OF FAMILY

TYPE OF SEARCH: BUSINESS DEBTOR

CONDUCTED ON: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

FILE CURRENCY: March 31, 2024

1C FINANCING STATEMENT / CLAIM FOR LIEN

FAMILY: 6 OF 6 ENQUIRY PAGE: 22 OF 22

SEARCH : BD : NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

01 CAUTION FILING : PAGE : 001 OF 1 MV SCHEDULE ATTACHED : REG NUM : 20230417 1705 1590 9260 REG TYP: P PPSA REG PERIOD: 5

02 IND DOB : IND NAME:

03 BUS NAME: NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

OCN :

04 ADDRESS : 150 BRIDGELAND AVENUE, SUITE 202

CITY : TORONTO PROV: ON POSTAL CODE: M6A 1Z5

05 IND DOB : IND NAME:

06 BUS NAME:

OCN :

07 ADDRESS :

CITY : PROV: POSTAL CODE:

08 SECURED PARTY/LIEN CLAIMANT :

BETTY COPELAND

09 ADDRESS: 219 DUNVEGAN RD.

CITY : TORONTO PROV: ON POSTAL CODE: M5P 2P3

MV DATE OF OR NO FIXED

GOODS INVTRY. EQUIP ACCTS OTHER INCL AMOUNT MATURITY MAT DATE

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YEAR MAKE MODEL V.I.N.

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GENERAL COLLATERAL DESCRIPTION

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16 AGENT: GARDINER ROBERTS LLP (K. SKERRETT)

17 ADDRESS : 3600-22 ADELAIDE STREET WEST

CITY : TORONTO PROV: ON POSTAL CODE: M5H 4E3

LAST SCREEN

THIS IS EXHIBIT "C" TO THE AFFIDAVIT OF MICHAEL SPENCLEY SWORN BEFORE ME THIS 11TH DAY OF APRIL, 2024

A Commissioner etc.

April 10, 2024

National Traffic Safety Management Inc. 150 Bridgeland Avenue, Suite 206 Toronto, ON M6A 1Z5

Attention: Michael Spencley

Re: Term Sheet – J9 Investments Inc. (the "Lender") Interim Debtor in Possession Facility in favour of National Traffic Safety Management Inc. (the "Borrower")

We understand that on April 5, 2024, the Borrower filed a notice of intention to make a proposal pursuant to the *Bankruptcy and Insolvency Act* (Canada) (the "BIA") naming TDB Restructuring Limited as proposal trustee (the "Proposal Trustee"), and that in connection with the BIA proceedings (the "Proposal Proceedings") the Borrower requires interim financing and will be seeking an interim financing Order pursuant to section 50.6(1) of the BIA (the "Interim Financing Order"). The Lender is pleased to offer interim financing by way of the interim debtor in possession facility described in this term sheet (the "Term Sheet") subject to the terms and conditions set forth herein. Unless otherwise indicated, all amounts are expressed in Canadian currency. All capitalized terms not otherwise defined in the body of this Term Sheet shall have the meanings ascribed thereto in Schedule "A".

Borrower: National Traffic Safety Management Inc.

Lender: J9 Investments Inc.

Facility: A super priority, debtor-in-possession non-revolving demand credit

facility up to the maximum principal amount of one hundred fifty thousand dollars \$150,000 (the "Facility"), subject to the terms and

conditions contained herein.

Purpose: The purpose of the Facility is to fund (i) working capital needs in

accordance with the cash flow projections approved by the Proposal Trustee and the Lender from time to time (the "Cash Flow Projections"); (ii) the Lender's Fees and Expenses (as defined below), (iii) professional fees and expenses incurred by the Borrower and the Proposal Trustee in connection with the Proposal Proceedings, and (iv) such other costs and expenses of the Borrower as may be agreed to by the Lender, in writing.

Repayment: The Borrower shall repay all principal, interest, fees and other amounts

owing under the Facility on the <u>earlier</u> of (the "Maturity Date"): (i) demand; (ii) the date the Facility is refinanced; (iii) the day on which the stay of proceedings has been terminated; (iv) the date on which the Borrower becomes bankrupt. The Borrower is entitled to repay all or any

part of the Facility at any time without notice or penalty.

Facility Advances:

Each Advance shall be wire transferred to the current operating account of the Borrower (the "Borrower's Account"). The Borrower's Account shall be subject to the Interim Financing Charge.

Interest Rate:

Interest on the principal amount of the Facility outstanding from time to time shall be calculated at a rate of fifteen percent (15%) per annum, which interest shall be calculated on the daily outstanding balance owing under the Facility, not in advance, and shall accrue and be paid on the Maturity Date.

Facility Fee:

A Facility fee equal to \$7,500, which shall be fully earned Court approval of this Term Sheet, and secured by the Interim Financing Charge, shall be due and payable on the Maturity Date.

Security:

All debts, liabilities, and obligations of the Borrower under the Facility shall be secured by the Interim Financing Charge charging all present and future, real and personal, tangible and intangible, properties, assets and undertakings of the Borrower.

The Interim Financing Charge shall rank in priority to any and all security interests, mortgages, trusts, deemed trusts (statutory or otherwise), liens, charges and encumbrances, and claims of all other secured creditors, statutory or otherwise, in favour of any Person.

Conditions Precedent to the Facility: The availability of the Facility is subject to and conditional upon the following:

- 1. the granting of the Court of the Interim Financing Order in a form satisfactory to the Lender, acting reasonably, including:
 - (a) approving this Term Sheet and the Facility contemplated herein;
 - (b) granting the Lender a charge in and to all present and future, real and personal, tangible and intangible, properties, assets and undertakings of the Borrower (the "Interim Financing Charge"), which Interim Financing Charge shall rank in priority to any and all security interests, mortgages, trusts, deemed trusts (statutory or otherwise), liens, charges and encumbrances, and claims of secured creditors, statutory or otherwise, in favour of any Person;
 - (c) declaring that the granting of the Interim Financing Charge, and the payment of all amounts by the Borrower to the Lender, including any and all fees and interest, do

not and will not constitute preferences, fraudulent conveyances, transfers at undervalue, oppressive conduct, or other challengeable or voidable transactions under any Applicable Law; and

- (d) declaring the Interim Financing Order, including the Interim Financing Charge granted thereunder, binding upon a trustee in bankruptcy of the Borrower, the Proposal Trustee, a receiver, interim-receiver, receiver-manager or any other officer of the Court appointed in respect of the Borrower:
- 2. receipt of a duly executed copy of this Term Sheet by the Execution Deadline.

Timing of Initial Advance:

Subject to the satisfaction of the Conditions Precedent to the Facility, the Facility shall be made to the Borrower within two (2) Business Days following Court approval of the Interim Financing Order, or such later date as may be agreed to by the Lender and the Borrower.

Covenants:

The Borrower covenants and agrees with the Lender, so long as any amounts are outstanding by the Borrower to the Lender hereunder, to:

- 1. pay all sums of money when due hereunder;
- 2. not request, obtain or consent to a variation of the Interim Financing Order if, in the opinion of the Lender, such variation may be prejudicial to the Lender, without the prior written consent of the Lender, such consent not to be unreasonably withheld or delayed;
- 3. use the proceeds of the Facility solely for the purposes provided for herein;
- 4. keep and maintain books of account and other accounting records in accordance with generally accepted accounting principles;
- 5. upon reasonable notice, permit the Lender or its representatives, at any time and from time to time with such frequency as the Lender, in its sole discretion, may require, to visit and inspect the Borrower's premises, properties and assets and to examine and obtain copies of the Borrower's records or other information and discuss the Borrower's affairs with the auditors, counsel and other professional advisors of the Borrower all at the reasonable expense of the Borrower;

- 6. to pay or make provision for payment of all Priority Claims due and payable from and after the commencement of the Proposal Proceedings, as and when such Priority Claims are due; and
- 7. carry on the business of the Borrower in the normal course, consistent with past practice and orders of the Court made in the Proposal Proceedings.

If the terms and conditions of this Term Sheet are acceptable to you, please sign in the space indicated below and return the signed copy of this Term Sheet to us. Acceptance may also be effected by scanned transmission and in counterpart.

We thank you for allowing us the opportunity to provide you with this Term Sheet.

I have authority to bind the corporation.

- 6. to pay or make provision for payment of all Priority Claims due and payable from and after the commencement of the Proposal Proceedings, as and when such Priority Claims are due; and
- 7. carry on the business of the Borrower in the normal course, consistent with past practice and orders of the Court made in the Proposal Proceedings.

If the terms and conditions of this Term Sheet are acceptable to you, please sign in the space indicated below and return the signed copy of this Term Sheet to us. Acceptance may also be effected by scanned transmission and in counterpart.

We thank you for allowing us the opportunity to provide you with this Term Sheet.

Yours truly,

J9 INVESTMENTS INC.
Per: Name: Janine Grossman
Title: I have authority to bind the corporation.
ACCEPTANCE
The undersigned hereby accepts this Term Sheet thisth day of April.
NATIONAL TRAFFIC SAFETY MANAGEMENT INC.
Per: Midhald. Sphally Name: Mighael SPENCHEY Title: CE. D.

I have authority to bind the corporation.

SCHEDULE "A"

In addition to terms defined elsewhere in this Term Sheet, the following terms shall have the following meanings:

- (a) "Applicable Laws" means, with respect to any person, property, transaction or event, all present or future statutes, regulations, rules, orders, codes, treaties, conventions, judgments, awards, determinations and decrees of any governmental, regulatory, fiscal or monetary body or court of competent jurisdiction, in each case, having the force of law in any applicable jurisdiction.
- (b) **"Business Day"** means a day on which chartered banks are open for over-the-counter business in Toronto and excludes Saturday, Sunday and any other day which is a statutory holiday in Toronto.
- "Priority Claims" means the aggregate of any amounts accrued or payable by any (c) Borrower which under any law may rank prior to or pari passu with the Interim Financing Charge or otherwise in priority to any claim by the Lender for payment or repayment of any amounts owing under this Term Sheet, including: (i) wages, salaries, commissions or other remuneration; (ii) vacation pay; (iii) pension plan contributions; (iv) amounts required to be withheld from payments to employees or other persons for federal and provincial income taxes, employee Canadian Pension Plan contributions and employee Employment Insurance premiums, additional amounts payable on account of employer Canada Pension Plan contributions and employer Employment Insurance premiums; (v) harmonized sales tax; (vi) provincial sales or other consumption taxes; (vii) Workers' Compensation Board and Workplace Safety and Insurance Board premiums or similar premiums; (viii) real property taxes; (ix) rent and other amounts payable in respect of the use of real property; (x) amounts payable for repair, storage, transportation or construction or other services which may give rise to a possessory or registerable lien; and (xi) claims which suppliers could assert pursuant to Section 81.1 or Section 81.2 of the BIA; and (xii) WEPPA Claims.
- (d) "WEPPA Claims" means any claims made against the Borrower pursuant to the Wage Earner Protection Program Act, S.C. 2005, c. 47, s.1, as the same may be amended, restated or replaced from time to time.

Words importing the singular include the plural thereof and vice versa and words importing gender include the masculine, feminine and neuter genders.

SCHEDULE "B"

1. N/A.

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF NATIONAL TRAFFIC SAFETY MANAGEMENT INC., IN THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO

Estate/Court File No. 31-3064916

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST) IN BANKRUPTCY AND INSOLVENCY

Proceedings commenced at TORONTO

AFFIDAVIT OF MICHAEL SPENCLEY (SWORN APRIL 11, 2024)

CHAITONS LLP

5000 Yonge Street, 10th Floor Toronto, ON M2N 7E9

Harvey Chaiton (LSO #21592F)

Tel: (416) 218-1129

Email: harvey@chaitons.com

Laura Culleton (LSO #82428R)

Tel: (416) 218-1128

Email: <u>laurac@chaitons.com</u>

Lawyers for National Traffic Safety Management Inc.

TAB 3





TDB Restructuring Limited

Licensed Insolvency Tru

11 King St. W., Suite 700 © Toronto, ON M5H 4C7

tdbadvisory.ca

Estate No.: 31-3064916

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST)

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

OF THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO

FIRST REPORT OF TDB RESTRUCTURING LIMITED
AS PROPOSAL TRUSTEE OF
NATIONAL TRAFFIC SAFETY MANAGEMENT INC.

April 11, 2024

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1.0 INTRODUCTION

- This report is being submitted by TDB Restructuring Limited in its capacity as proposal trustee (the "**Proposal Trustee**") of National Traffic Safety Management Inc. ("**NTSM**" or the "**Company**") in connection with Notice of Intention to Make a Proposal (the "**NOI**") filed by NTSM on April 5, 2024, pursuant to Section 50.4(1) of the *Bankruptcy and Insolvency Act*. A copy of the certificate of filing issued by the Office of the Superintendent of Bankruptcy is attached as **Appendix "A"** to this report.
- 2. The NOI was filed by the Company to create a stabilized environment for NTSM to continue to operate in the ordinary course, while allowing the Company the opportunity to restructure its financial affairs.

1.1 Purpose of the First Report to Court

- 3. The purpose of this report (the "**First Report**") is to provide the Court with information and, where applicable, the Proposal Trustee's views on:
 - a) the Company's cash flow forecast for the period April 8, 2024, to July 5, 2024 (the "Cash Flow Forecast"); and
 - b) the relief sought by the Company, namely an interim debtor-in-possession financing facility (the "Interim DIP Loan") in the amount of \$150,000 (the "Interim DIP Charge") to provide working capital for the Company to address its immediate obligations pending approval of another, long-term DIP facility.
- 4. The Certificate of Filing, together with Court documents related to the NOI proceeding, has been posted on the Proposal Trustee's website, which can be found at https://tdbadvisory.ca/insolvency-case/NTSM/

1.2 Terms of Reference

- Trustee has relied upon information from third-party sources (collectively, the "Information"). Certain of the information contained in the First Court Report may refer to, or is based on, the Information. As the Information has been provided by other parties or obtained from documents filed with the Court in this matter, the Proposal Trustee has relied on the Information and, to the extent possible, reviewed the Information for reasonableness. However, the Proposal Trustee has not audited or otherwise attempted to verify the accuracy or completeness of the Information in a manner that would wholly or partially comply with Canadian Auditing Standards pursuant to the Chartered Professional Accountants Canada Handbook and, accordingly, the Proposal Trustee expresses no opinion or other form of assurance in respect of the Information.
- 6. Unless otherwise stated, all dollar amounts contained in the First Report are expressed in Canadian dollars.

2.0 BACKGROUND

7. The details of NTSM's background the events leading up to the filing of the NOI can be found in the Affidavit of Michael Spencley sworn April 11, 2024 (the "**Spencley Affidavit**"), which is included in the Company's motion materials.

2.1 Secured Creditors

- 8. A search of the Personal Property Security Registration System in Ontario ("**PPRS**") as of March 31, 2024, shows that there are registrations against the Company as follows:
 - a) Neli Financial Incorporated registered a financing statement on June 22, 2018, listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included" in respect of certain vehicles and freightliners. The

- amount owing to Neli Financial Incorporated in connection with this registration has been paid off in full;
- b) Mercedes-Benz Financial Services Canada Corporation registered a financing statement of July 5, 2019, listing collateral classified as "equipment", "other" and "motor vehicle included" in respect of certain motor vehicles and equipment;
- c) J9 Investments Ltd. registered a financing statement on July 23, 2020, listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included". J9 Investments Ltd. is owed \$807,000;
- d) Royal Bank of Canada registered a financing statement on May 6, 2021, listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included". Royal Bank is owed \$199,000 in respect of a Highly Affected Sectors Credit Availability Program ("HASCAP") loan;
- e) 1555207 Ontario Inc. registered a financing statement on February 7, 2022, listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included" The amount owed to 1555207 Ontario Inc. is \$335,000; and
- f) Betty Copeland registered a financing statement on April 17, 2023 listing collateral classified as "inventory", "equipment", "accounts", "other" and "motor vehicle included". The amount owed to Betty Copeland pursuant to this registration is \$200,000. Ms. Copeland is also owed approximately \$77,000 in unsecured debt.

A copy of the PPRS search results is attached to the Spencley Affidavit.

3.0 CASH FLOW FORECAST

- 9. NTSM has prepared the Cash Flow Forecast for the period April 6, 2024, to July 5, 2024 (the "Forecast Period").
- 10. The Cash Flow Forecast was prepared by the Company with the assistance of the Proposal Trustee. NTSM's receipts during the Forecast Period consist primarily of accounts receivable collected from the sale of its services in the normal course, as well as funds advanced pursuant to the Interim DIP Loan and other financing facilities for which the Company will seek Court approval in the coming weeks. The Company's disbursements in the Forecast Period are comprised mostly of payroll, rent, professional fees and general operating expenses.
- 11. The Proposal Trustee has reviewed the Cash Flow Forecast and NTSM's underlying assumptions, and it is the Proposal Trustee's view that the Cash Flow Forecast and the assumptions contained therein are reasonable. A copy of the Cash Flow Forecast, along with the Proposal Trustee's report on NTSM's Cash Flow Forecast pursuant to Section 50.4(2)(b) of the BIA, are collectively attached as **Appendix "B"** to this report.

4.0 DIP AND INTERIM FINANCING

- 12. As set out in the Spencley Affidavit, the Company has received a term sheet for DIP financing from a third-party lender, and the proposed terms are acceptable to the Company. The proposed DIP lender is in the process of completing its due diligence.
- 13. As set out in the Cash Flow Forecast, the Company requires additional funds to pay critical operating expenses relating to payroll, fuel, rent, and other operating costs.
- 14. J9 Investments Inc. ("**J9**"), a non-arms length party and existing creditor, has agreed to provide the Interim DIP Loan in the amount of \$150,000, which is to be repaid once the third-party lender completes its due diligence, the DIP facility from the third-

- party lender is approved by the Court, and the funds become available to the Company.
- 15. J9 has provided a term sheet to the Company which sets out the terms upon which J9 is prepared to advance funds (the "**J9 Term Sheet**"). A copy of the J9 Term Sheet is attached as **Appendix "B"** to this report.
- 16. The material terms of the J9 Term Sheet include:

Key Terms	Description
Borrower	National Traffic Safety Management Inc.
Lender	J9 Investments Inc.
Facility	A super-priority, debtor-in-possession non-revolving demand credit facility up to a maximum principal amount of one hundred fifty thousand dollars \$150,000 (the "Facility").
Interest Rate	Interest on the principal amount of the Facility outstanding from time to time shall be calculated at a rate of fifteen percent (15%) per annum, which interest shall be calculated on the daily outstanding balance owing under the Facility, not in advance, and shall accrue and be paid on the Maturity Date.
Facility Fee	A Facility fee equal to \$7,500, which shall be fully earned Court approval of this Term Sheet, and secured by the Interim Financing Charge, shall be due and payable on the Maturity Date.
Repayment	The Borrower shall repay all principal, interest, fees and other amounts owing under the Facility on the earlier of (the "Maturity Date"): (i) demand; (ii) the date the Facility is refinanced; (iii) the day on which the stay of proceedings has been terminated; (iv) the date on which the Borrower becomes bankrupt. The Borrower is entitled to repay all or any part of the Facility at any time without notice or penalty.

19. The Proposal Trustee believes that the terms offered by J9 are reasonable in the

circumstances.

20. The Company is seeking an Interim DIP Charge to secure the Interim DIP Loan, which

is required pursuant to the terms of the J9 Term Sheet. The Interim DIP Charge is

intended to rank in priority to all encumbrances.

21. The Proposal Trustee is of the view that the Company's request for approval of the

Interim DIP Loan and the Interim DIP Charge are reasonable in the circumstances

and are required to provide the Company with the necessary financing to maintain

ongoing operations while it formulates a restructuring plan and proposal to its

creditors. If this financing is not approved, the Company will not have sufficient

liquidity to continue operations and will be required to cease operations, resulting in

lost jobs for the Company's employees and losses for the Company's creditors and

stakeholders.

5.0 CONCLUSION AND RECOMMENDATION

22. The Proposal Trustee respectfully recommends that this Court grant the relief sought

by NTSM in the draft Order to maximize realizations for all creditors and stakeholders.

All of which is respectfully submitted to this Court as of this 11th day of April 2024.

TDB RESTRUCTURING LIMITED, solely in its capacity

as Proposal Trustee re National Traffic Safety Management

Inc. and not in its personal or corporate capacity

Per:

Bryan A. Tannenbaum, FCPA, FCA, FCIRP, LIT

Managing Director

6

Appendix "A"



Industrie Canada

Bureau du surintendant des faillites Canada

District of Ontario

Division No. 09 - Toronto Court No. 31-3064916 Estate No. 31-3064916

In the Matter of the Notice of Intention to make a proposal of:

National Traffic Safety Management Inc.

Insolvent Person

TDB Restructuring Limited

Licensed Insolvency Trustee

Date of the Notice of Intention:

April 05, 2024

CERTIFICATE OF FILING OF A NOTICE OF INTENTION TO MAKE A PROPOSAL Subsection 50.4 (1)

I, the undersigned, Official Receiver in and for this bankruptcy district, do hereby certify that the aforenamed insolvent person filed a Notice of Intention to Make a Proposal under subsection 50.4 (1) of the Bankruptcy and Insolvency Act;

Pursuant to subsection 69. (1) of the Act, all proceedings against the aforenamed insolvent person are stayed as of the date of filing of the Notice of Intention.

Date: April 08, 2024, 07:19

E-File/Dépôt Electronique

Official Receiver

151 Yonge Street, 4th Floor, Toronto, Ontario, Canada, M5C2W7, (877)376-9902



Appendix "B"

District of: Ontario
Division No. 09 - Toronto
Court No. 31-3064916
Estate No. 31-3064916

_ FORM 29 _ Trustee's Report on Cash-Flow Statement (Paragraphs 50(6)(b) and 50.4(2)(b) of the Act)

The attached statement of projected cash flow of National Traffic Safety Management Inc., as of the 11th day of April 2024, consisting of a cash flow projection for the 13-week period from April 6, 2024 to July 5, 2024, has been prepared by the management of the insolvent person (or the insolvent debtor) for the purpose described in the notes attached, using the probable and hypothetical assumptions set out in the notes attached.

Our review consisted of inquiries, analytical procedures and discussion related to information supplied to us
by: 🗵 the management and employees of the insolvent person or 🛚 the insolvent person. Since hypothetica
assumptions need not be supported, our procedures with respect to them were limited to evaluating whether they
were consistent with the purpose of the projection. We have also reviewed the support provided by:
management or the insolvent person for the probable assumptions and preparation and presentation of
the projection.

Based on our review, nothing has come to our attention that causes us to believe that, in all material respects,

- (a) the hypothetical assumptions are not consistent with the purpose of the projection;
- (b) as at the date of this report, the probable assumptions developed are not suitably supported and consistent with the plans of the insolvent person or do not provide a reasonable basis for the projection, given the hypothetical assumptions; or
- (c) the projection does not reflect the probable and hypothetical assumptions.

Since the projection is based on assumptions regarding future events, actual results will vary from the information presented even if the hypothetical assumptions occur, and the variations may be material. Accordingly, we express no assurance as to whether the projection will be achieved.

The projection has been prepared solely for the purpose described in the notes attached, and readers are cautioned that it may not be appropriate for other purposes.

Dated at the City of Toronto in the Province of Ontario, this 11th day of April 2024.

TDB Restructuring Limited - Licensed Insolvency Trustee Per:

Bryan A. Tannenbaum

Bryan Tannenbaum - Licensed Insolvency Trustee 11 King Street W., Suite 700, Box 27 Toronto ON M5H 4C7

Phone: (416) 575-4440 Fax: (416) 915-6228

District of: Ontario
Division No. 09 - Toronto
Court No. 31-3064916
Estate No. 31-3064916

FORM 29 - Attachment Trustee's Report on Cash-flow Statement (Paragraphs 50(6)(b) and 50.4(2)(b) of the Act)

Purpose:

The purpose of the cash flow projection is to comply with the requirements set out in section 50.4(2) of the Bankruptcy and Insolvency Act.

Projection Notes:

- 1. Hypothetical assumptions, as defined in the Standards of Professional Practice of the Canadian Association of Insolvency and Restructuring Professionals, are assumptions that assume a set of economic conditions or courses of action that are not necessarily the most important in the insolvent person's judgement, but are consistent with the Statement of Projected Cash Flow.
- 2. Probable assumptions, as defined in the Standards of Professional Practice of the Canadian Association of Insolvency and Restructuring Professionals, are assumptions that the insolvent person believes reflect the most probable set of economic conditions or planned courses of action, are suitably supported, consistent with the plans of the insolvent person and provide a reasonable basis for the Statement of Projected Cash Flow.

Assumptions:

Hypothetical Assumptions:

1. The Company will continue to operate in the normal course throughout the forecast period.

Probable Assumptions:

- 1. Collections of accounts receivable from pre-filing sales are based on management's best estimate of the amount and timing of payments from the Company's customers.
- 2. Management estimates that accounts receivable from post filing sales will be collected approximately60 days after invoices are issued to customers.
- 3. The Company has received a term sheet for an accounts receivable factoring facility from an accounts receivable factor (the "Factor") that will lend based on 85% of all post-filing accounts receivable balances. This forecast assumes that the Factor will extend funds one-week subsequent to the week in which the respective sales are generated and invoices are issued to customers.
- 4. The forecast reflects receipt of an Interim DIP Loan (as defined in the Proposal Trustee's First Report) of \$150,000 during the first week of the forecast period. In the third week of the forecast, the Company expects another DIP loan of \$500,000 to be received, at which time the Interim DIP Loan of \$150,000 will be repaid.
- 5. Rent is comprised of lease payments for the Company's Toronto and Niagara offices.
- 6. Insurance is comprised of property & liability insurance premiums payable by the Company during the forecast period.
- 7. Vehicle leases are for the Company's fleet of service vehicles that are used in operations.
- 8. Payroll includes head office salaries as well as hourly/contract worker wages. Benefits and union dues are also included in these amounts.
- 9. Operating costs include fuel charges as well as a provision equal to 8% of sales. The provision of 8% is management's best estimate for costs incurred by employees in carrying out their duties for items including meals and hotels. The forecast assumes that fuel charges and reimbursement of employee out-of-pocket costs will be paid 30-days after they are incurred.
- 10. Includes estimated fees and disbursements payable to the Proposal Trustee and its counsel, as well as the Company's counsel.
- 11. On the basis that A/R is assumed to be collected 60 days after invoices are issued to customers, this forecast contemplates repaying the Factor for the 85% loaned to the Company upon collection of the related accounts receivable.
- 12. Interest and fees relate to the A/R factoring facility and the terms contained therein.
- 13. HST represents the net of all HST collected on sales, less the input tax credits relating to the company's expenses. It is assumed that HST payments will be made during the last week of each month, relating to amounts owing for the prior month (i.e. the May 31, 2024 HST payment relates to obligations for April, 2024).

Dated at the City of Toronto in the Province of Ontario, this 11th day of April 2024.

TDB Restructuring Limited - Licensed Insolvency Trustee Per:

Bryan A. Tannenbaum

Bryan Tannenbaum - Licensed Insolvency Trustee 11King Street W., Suite 700, Box 27 Toronto ON M5H 4C7

Phone: (416) 575-4440 Fax: (416) 915-6228

National Traffic Safety Management Inc. Cash Flow Forecast For the period ended July 5, 2024

Pre-Filing A/R Collections		Note	12-Apr-24	19-Apr-24	26-Apr-24	3-May-24	10-May-24	17-May-24	24-May-24	31-May-24	7-Jun-24	14-Jun-24	21-Jun-24	28-Jun-24	5-Jul-24	Total
Post-Filing A/R Collections 2 30,000 50,000 100,000 100,000 150,000 430,000 A/R Factoring 3 25,500 42,500 85,000 127,500 148,750 148,750 148,750 148,750 153,000 153,0	Cash Receipts															
A/R Factoring DIP Financing Total Receipts 4 150,000 - 500,000	Pre-Filing A/R Collections	1	15,386	179,583	24,002	2,825	-	78,420	25,512	27,024	16,238	13,166	-	-	-	382,156
DIP Financing Total Receipts 190,886 222,083 609,002 87,825 127,500 227,170 174,262 175,774 194,988 216,166 253,000 253,000 303,000 3,034,656 253,000 253,000 303,000 3,034,656 253,000 253,000 303,000 3,034,656 253,000 253,000 303,000 3,034,656 253,000 253,000 303,000 3,034,656 253,000 253,000 303,000 3,034,656 253,000 253,000 303,000 3,034,656 253,000 253,000 303,000 3,034,656 253,000 253,000 303,000 3,034,656 253,000 253,000 253,000 253,000 3,034,656 253,000 253,00	Post-Filing A/R Collections	2	-	-	-	-	-	-	-	-	30,000	50,000	100,000	100,000	150,000	430,000
Total Receipts	A/R Factoring	3	25,500	42,500	85,000	85,000	127,500	148,750	148,750	148,750	148,750	153,000	153,000	153,000	153,000	1,572,500
Cash Disbursements Rent 5 - 8,667 - 6,667 - 2,000 - 6,667 2,000 - 25,000 75,00	DIP Financing	4	150,000	-	500,000	-	-	-	-	-	-	-	-	-	-	650,000
Rent 5 - 8,667 - 6,667 - 2,000 - - 6,667 2,000 - - 6,667 2,000 - - 6,667 32,668 Insurance 6 - - - 25,000 - - - 25,000 - - - 25,000 - - - 25,000 - - - - 25,000 -	Total Receipts		190,886	222,083	609,002	87,825	127,500	227,170	174,262	175,774	194,988	216,166	253,000	253,000	303,000	3,034,656
Insurance	Cash Disbursements															
Vehicle Leases 7 - 37,000 - 37,000 25,000 - - - 62,000 - - - 62,000 - - - 62,000 - - - 62,000 - - 62,000 - - - 62,000 - - - 62,000 - - - 62,000 79,200 123,000 1249,497 Operating Costs 9 - 10,000 10,000 17,400 21,500 25,500 25,500 29,500 32,000 32,000 32,000 32,000 32,000 34,400 301,800 Professional Fees 10 15,000 -	Rent	5	-	8,667	-	6,667	-	2,000	-	-	6,667	2,000	-	-	6,667	32,668
Payroll & Benefits 8 59,500 72,047 69,000 43,080 93,500 103,600 70,000 99,000 83,850 101,000 174,000 101,000 79,920 1,149,497 Operating Costs 9 - 10,000 10,000 17,400 21,500 25,500 25,500 29,500 32,000 32,000 32,000 32,000 32,000 34,400 301,800 Professional Fees 10 15,000 - - - - - - - - 25,000 - - - 25,000 -	Insurance	6	-	-	-	25,000	-	-	-	-	25,000	-	-	-	25,000	75,000
Operating Costs 9 - 10,000 10,000 17,400 21,500 25,500 29,500 32,000 </td <td>Vehicle Leases</td> <td>7</td> <td>-</td> <td>37,000</td> <td>-</td> <td>37,000</td> <td>25,000</td> <td>-</td> <td>-</td> <td>-</td> <td>62,000</td> <td>-</td> <td>-</td> <td>-</td> <td>62,000</td> <td>223,000</td>	Vehicle Leases	7	-	37,000	-	37,000	25,000	-	-	-	62,000	-	-	-	62,000	223,000
Professional Fees 10 15,000 35,000 25,000 - 75,000 Repayment - Interim DIP Loan 4 150,000 5,000 150,000 Repayment - A/R Factoring 11	Payroll & Benefits	8	59,500	72,047	69,000	43,080	93,500	103,600	70,000	99,000	83,850	101,000	174,000	101,000	79,920	1,149,497
Repayment - Interim DIP Loan 4 150,000 150,000 Repayment - A/R Factoring 11 25,500 42,500 85,000 85,000 127,500 365,500 Interest & Fees 12 - 25,765 425 638 744 744 744 744 744 1,278 1,621 2,477 2,477 3,417 41,073 HST 13 25,909 81,241 107,151 Total Disbursements 74,500 153,479 229,425 129,785 140,744 131,844 96,244 190,153 236,295 179,121 293,477 245,477 420,146 2,520,688 Cash - Opening 5,609 121,995 190,599 570,176 528,217 514,973 610,299 688,317 673,938 632,631 669,676 629,199 636,723 5,609 Net cash inflow/(outflow) 116,386 68,604 379,577 (41,960) (13,244) 95,326 78,018 (14,379) (41,307) 37,045 (40,477) 7,523 (117,146) 513,968	Operating Costs	9	-	10,000	10,000	17,400	21,500	25,500	25,500	29,500	32,000	32,000	32,000	32,000	34,400	301,800
Repayment - A/R Factoring 11 25,500 42,500 85,000 85,000 127,500 365,500 Interest & Fees 12 - 25,765 425 638 744 744 744 744 744 1,278 1,621 2,477 2,477 3,417 41,073 HST 13 25,909 81,241 107,151 Total Disbursements 74,500 153,479 229,425 129,785 140,744 131,844 96,244 190,153 236,295 179,121 293,477 245,477 420,146 2,520,688 Cash - Opening	Professional Fees	10	15,000	-	-	-	-	-	-	35,000	-	-	-	25,000	-	75,000
Interest & Fees 12 - 25,765 425 638 744 744 744 744 1,278 1,621 2,477 2,477 3,417 41,073 HST 13 25,909 81,241 107,151 Total Disbursements 74,500 153,479 229,425 129,785 140,744 131,844 96,244 190,153 236,295 179,121 293,477 245,477 420,146 2,520,688 Cash - Opening Net cash inflow/(outflow) 116,386 68,604 379,577 (41,960) (13,244) 95,326 78,018 (14,379) (41,307) 37,045 (40,477) 7,523 (117,146) 513,968	Repayment - Interim DIP Loan	4	-	-	150,000	-	-	-	-	-	-	-	-	-	-	150,000
HST 13 25,909 81,241 107,151 Total Disbursements 74,500 153,479 229,425 129,785 140,744 131,844 96,244 190,153 236,295 179,121 293,477 245,477 420,146 2,520,688 Cash - Opening	Repayment - A/R Factoring	11	-	-	-	-	-	-	-	-	25,500	42,500	85,000	85,000	127,500	365,500
Total Disbursements 74,500 153,479 229,425 129,785 140,744 131,844 96,244 190,153 236,295 179,121 293,477 245,477 420,146 2,520,688 Cash - Opening 5,609 121,995 190,599 570,176 528,217 514,973 610,299 688,317 673,938 632,631 669,676 629,199 636,723 5,609 Net cash inflow/(outflow) 116,386 68,604 379,577 (41,960) (13,244) 95,326 78,018 (14,379) (41,307) 37,045 (40,477) 7,523 (117,146) 513,968	Interest & Fees	12	-	25,765	425	638	744	744	744	744	1,278	1,621	2,477	2,477	3,417	41,073
Cash - Opening 5,609 121,995 190,599 570,176 528,217 514,973 610,299 688,317 673,938 632,631 669,676 629,199 636,723 5,609 Net cash inflow/(outflow) 116,386 68,604 379,577 (41,960) (13,244) 95,326 78,018 (14,379) (41,307) 37,045 (40,477) 7,523 (117,146) 513,968	HST	13	-	-	-	-	-	-	-	25,909	-	-	-	-	81,241	107,151
Net cash inflow/(outflow) 116,386 68,604 379,577 (41,960) (13,244) 95,326 78,018 (14,379) (41,307) 37,045 (40,477) 7,523 (117,146) 513,968	Total Disbursements		74,500	153,479	229,425	129,785	140,744	131,844	96,244	190,153	236,295	179,121	293,477	245,477	420,146	2,520,688
Net cash inflow/(outflow) 116,386 68,604 379,577 (41,960) (13,244) 95,326 78,018 (14,379) (41,307) 37,045 (40,477) 7,523 (117,146) 513,968																
	Cash - Opening		5,609	121,995	190,599	570,176	528,217	514,973	610,299	688,317	673,938	632,631	669,676	629,199	636,723	5,609
Cash - Closing 121,995 190,599 570,176 528,217 514,973 610,299 688,317 673,938 632,631 669,676 629,199 636,723 519,577 519,577	Net cash inflow/(outflow)		116,386	68,604	379,577	(41,960)	(13,244)	95,326	78,018	(14,379)	(41,307)	37,045	(40,477)	7,523	(117,146)	513,968
	Cash - Closing		121,995	190,599	570,176	528,217	514,973	610,299	688,317	673,938	632,631	669,676	629,199	636,723	519,577	519,577

Appendix "C"

April 10, 2024

National Traffic Safety Management Inc. 150 Bridgeland Avenue, Suite 206 Toronto, ON M6A 1Z5

Attention: Michael Spencley

Re: Term Sheet – J9 Investments Inc. (the "Lender") Interim Debtor in Possession Facility in favour of National Traffic Safety Management Inc. (the "Borrower")

We understand that on April 5, 2024, the Borrower filed a notice of intention to make a proposal pursuant to the *Bankruptcy and Insolvency Act* (Canada) (the "BIA") naming TDB Restructuring Limited as proposal trustee (the "Proposal Trustee"), and that in connection with the BIA proceedings (the "Proposal Proceedings") the Borrower requires interim financing and will be seeking an interim financing Order pursuant to section 50.6(1) of the BIA (the "Interim Financing Order"). The Lender is pleased to offer interim financing by way of the interim debtor in possession facility described in this term sheet (the "Term Sheet") subject to the terms and conditions set forth herein. Unless otherwise indicated, all amounts are expressed in Canadian currency. All capitalized terms not otherwise defined in the body of this Term Sheet shall have the meanings ascribed thereto in Schedule "A".

Borrower: National Traffic Safety Management Inc.

Lender: J9 Investments Inc.

Facility: A super priority, debtor-in-possession non-revolving demand credit

facility up to the maximum principal amount of one hundred fifty thousand dollars \$150,000 (the "Facility"), subject to the terms and

conditions contained herein.

Purpose: The purpose of the Facility is to fund (i) working capital needs in

accordance with the cash flow projections approved by the Proposal Trustee and the Lender from time to time (the "Cash Flow Projections"); (ii) the Lender's Fees and Expenses (as defined below), (iii) professional fees and expenses incurred by the Borrower and the Proposal Trustee in connection with the Proposal Proceedings, and (iv) such other costs and expenses of the Borrower as may be agreed to by the Lender, in writing.

Repayment: The Borrower shall repay all principal, interest, fees and other amounts

owing under the Facility on the <u>earlier</u> of (the "Maturity Date"): (i) demand; (ii) the date the Facility is refinanced; (iii) the day on which the stay of proceedings has been terminated; (iv) the date on which the Borrower becomes bankrupt. The Borrower is entitled to repay all or any

part of the Facility at any time without notice or penalty.

Facility Advances:

Each Advance shall be wire transferred to the current operating account of the Borrower (the "Borrower's Account"). The Borrower's Account shall be subject to the Interim Financing Charge.

Interest Rate:

Interest on the principal amount of the Facility outstanding from time to time shall be calculated at a rate of fifteen percent (15%) per annum, which interest shall be calculated on the daily outstanding balance owing under the Facility, not in advance, and shall accrue and be paid on the Maturity Date.

Facility Fee:

A Facility fee equal to \$7,500, which shall be fully earned Court approval of this Term Sheet, and secured by the Interim Financing Charge, shall be due and payable on the Maturity Date.

Security:

All debts, liabilities, and obligations of the Borrower under the Facility shall be secured by the Interim Financing Charge charging all present and future, real and personal, tangible and intangible, properties, assets and undertakings of the Borrower.

The Interim Financing Charge shall rank in priority to any and all security interests, mortgages, trusts, deemed trusts (statutory or otherwise), liens, charges and encumbrances, and claims of all other secured creditors, statutory or otherwise, in favour of any Person.

Conditions Precedent to the Facility: The availability of the Facility is subject to and conditional upon the following:

- 1. the granting of the Court of the Interim Financing Order in a form satisfactory to the Lender, acting reasonably, including:
 - (a) approving this Term Sheet and the Facility contemplated herein;
 - (b) granting the Lender a charge in and to all present and future, real and personal, tangible and intangible, properties, assets and undertakings of the Borrower (the "Interim Financing Charge"), which Interim Financing Charge shall rank in priority to any and all security interests, mortgages, trusts, deemed trusts (statutory or otherwise), liens, charges and encumbrances, and claims of secured creditors, statutory or otherwise, in favour of any Person;
 - (c) declaring that the granting of the Interim Financing Charge, and the payment of all amounts by the Borrower to the Lender, including any and all fees and interest, do

not and will not constitute preferences, fraudulent conveyances, transfers at undervalue, oppressive conduct, or other challengeable or voidable transactions under any Applicable Law; and

- (d) declaring the Interim Financing Order, including the Interim Financing Charge granted thereunder, binding upon a trustee in bankruptcy of the Borrower, the Proposal Trustee, a receiver, interim-receiver, receiver-manager or any other officer of the Court appointed in respect of the Borrower:
- 2. receipt of a duly executed copy of this Term Sheet by the Execution Deadline.

Timing of Initial Advance:

Subject to the satisfaction of the Conditions Precedent to the Facility, the Facility shall be made to the Borrower within two (2) Business Days following Court approval of the Interim Financing Order, or such later date as may be agreed to by the Lender and the Borrower.

Covenants:

The Borrower covenants and agrees with the Lender, so long as any amounts are outstanding by the Borrower to the Lender hereunder, to:

- 1. pay all sums of money when due hereunder;
- 2. not request, obtain or consent to a variation of the Interim Financing Order if, in the opinion of the Lender, such variation may be prejudicial to the Lender, without the prior written consent of the Lender, such consent not to be unreasonably withheld or delayed;
- 3. use the proceeds of the Facility solely for the purposes provided for herein;
- 4. keep and maintain books of account and other accounting records in accordance with generally accepted accounting principles;
- 5. upon reasonable notice, permit the Lender or its representatives, at any time and from time to time with such frequency as the Lender, in its sole discretion, may require, to visit and inspect the Borrower's premises, properties and assets and to examine and obtain copies of the Borrower's records or other information and discuss the Borrower's affairs with the auditors, counsel and other professional advisors of the Borrower all at the reasonable expense of the Borrower;

- 6. to pay or make provision for payment of all Priority Claims due and payable from and after the commencement of the Proposal Proceedings, as and when such Priority Claims are due; and
- 7. carry on the business of the Borrower in the normal course, consistent with past practice and orders of the Court made in the Proposal Proceedings.

If the terms and conditions of this Term Sheet are acceptable to you, please sign in the space indicated below and return the signed copy of this Term Sheet to us. Acceptance may also be effected by scanned transmission and in counterpart.

We thank you for allowing us the opportunity to provide you with this Term Sheet.

I have authority to bind the corporation.

- 6. to pay or make provision for payment of all Priority Claims due and payable from and after the commencement of the Proposal Proceedings, as and when such Priority Claims are due; and
- 7. carry on the business of the Borrower in the normal course, consistent with past practice and orders of the Court made in the Proposal Proceedings.

If the terms and conditions of this Term Sheet are acceptable to you, please sign in the space indicated below and return the signed copy of this Term Sheet to us. Acceptance may also be effected by scanned transmission and in counterpart.

We thank you for allowing us the opportunity to provide you with this Term Sheet.

Yours truly,

J9 INVESTMENTS INC.
Per: Name: Janine Grossman
Title: I have authority to bind the corporation.
ACCEPTANCE
The undersigned hereby accepts this Term Sheet thisth day of April.
NATIONAL TRAFFIC SAFETY MANAGEMENT INC.
Per: Midhald. Sphally Name: Mighael SPENCHEY Title: CE. D.

I have authority to bind the corporation.

SCHEDULE "A"

In addition to terms defined elsewhere in this Term Sheet, the following terms shall have the following meanings:

- (a) "Applicable Laws" means, with respect to any person, property, transaction or event, all present or future statutes, regulations, rules, orders, codes, treaties, conventions, judgments, awards, determinations and decrees of any governmental, regulatory, fiscal or monetary body or court of competent jurisdiction, in each case, having the force of law in any applicable jurisdiction.
- (b) **"Business Day"** means a day on which chartered banks are open for over-the-counter business in Toronto and excludes Saturday, Sunday and any other day which is a statutory holiday in Toronto.
- "Priority Claims" means the aggregate of any amounts accrued or payable by any (c) Borrower which under any law may rank prior to or pari passu with the Interim Financing Charge or otherwise in priority to any claim by the Lender for payment or repayment of any amounts owing under this Term Sheet, including: (i) wages, salaries, commissions or other remuneration; (ii) vacation pay; (iii) pension plan contributions; (iv) amounts required to be withheld from payments to employees or other persons for federal and provincial income taxes, employee Canadian Pension Plan contributions and employee Employment Insurance premiums, additional amounts payable on account of employer Canada Pension Plan contributions and employer Employment Insurance premiums; (v) harmonized sales tax; (vi) provincial sales or other consumption taxes; (vii) Workers' Compensation Board and Workplace Safety and Insurance Board premiums or similar premiums; (viii) real property taxes; (ix) rent and other amounts payable in respect of the use of real property; (x) amounts payable for repair, storage, transportation or construction or other services which may give rise to a possessory or registerable lien; and (xi) claims which suppliers could assert pursuant to Section 81.1 or Section 81.2 of the BIA; and (xii) WEPPA Claims.
- (d) "WEPPA Claims" means any claims made against the Borrower pursuant to the Wage Earner Protection Program Act, S.C. 2005, c. 47, s.1, as the same may be amended, restated or replaced from time to time.

Words importing the singular include the plural thereof and vice versa and words importing gender include the masculine, feminine and neuter genders.

SCHEDULE "B"

1. N/A.

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF NATIONAL TRAFFIC SAFETY MANAGEMENT INC., IN THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO

Estate/Court File No. 31-3064916

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST) IN BANKRUPTCY AND INSOLVENCY

Proceedings commenced at TORONTO

FIRST REPORT OF THE PROPOSAL TRUSTEE

CHAITONS LLP

5000 Yonge Street, 10th Floor Toronto, ON M2N 7E9

Harvey Chaiton (LSO #21592F)

Tel: (416) 218-1129

Email: harvey@chaitons.com

Laura Culleton (LSO #82428R)

Tel: (416) 218-1128

Email: <u>laurac@chaitons.com</u>

Lawyers for National Traffic Safety Management Inc.

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF NATIONAL TRAFFIC SAFETY MANAGEMENT INC., IN THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO

Estate/Court File No. 31-3064916

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST) IN BANKRUPTCY AND INSOLVENCY

Proceedings commenced at TORONTO

MOTION RECORD (RETURNABLE APRIL 16, 2024)

CHAITONS LLP

5000 Yonge Street, 10th Floor Toronto, ON M2N 7E9

Harvey Chaiton (LSO #21592F)

Tel: (416) 218-1129

Email: harvey@chaitons.com

Laura Culleton (LSO #82428R)

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